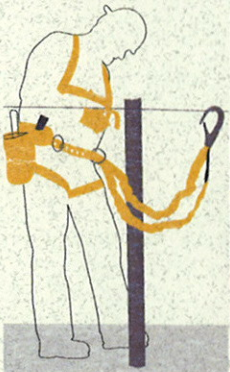
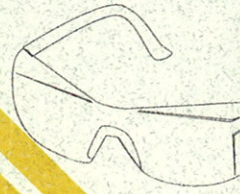


DEDICATED TO MAKING A DIFFERENCE

driver &
contractor

SAFETY

CSI



World Business Council for
Sustainable Development



We, the business leaders of the Cement Sustainability Initiative (CSI), believe that sustainable development is a fundamental challenge in our world and in our businesses today. One key part of this challenge is the health and safety of those who work for us and live in the communities in which we operate. While each of our companies has taken action individually on this issue, we recognize that our safety performance is not yet at a level we can accept.

Consequently, we are endorsing today an initiative aimed at improving the safety of our drivers and contractors, groups in which we have seen far too many accidents and injuries. This initiative will be actively promoted within each of our companies. We will publically report on our progress, and will share safety lessons learned among our companies to help raise safety awareness and performance across our industry.

14 October 2009, Washington, DC



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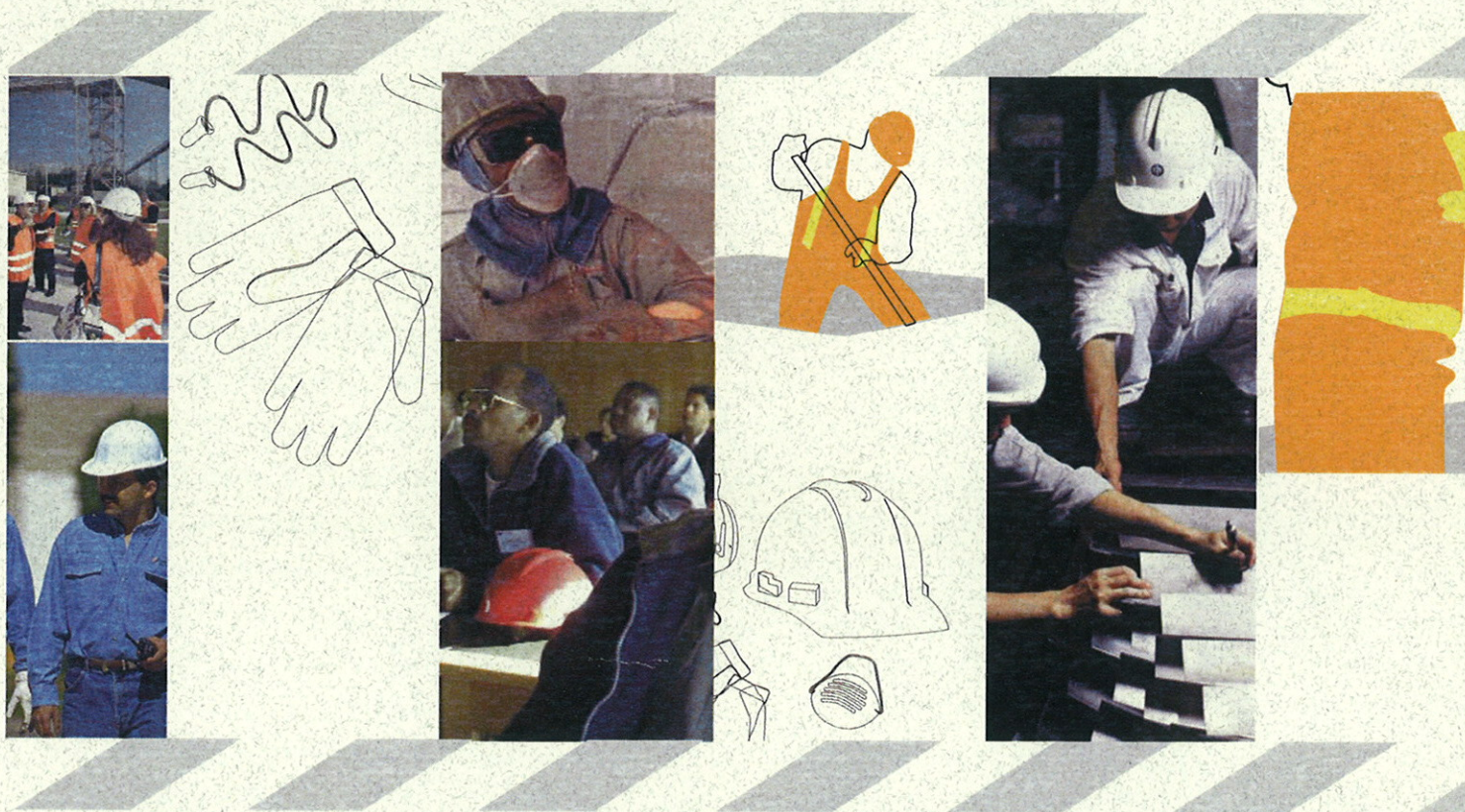
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